Monroe County Community College Proposed Budget FOR THE FISCAL YEAR 2023-2024

Proposed to the Monroe County Community College Board of Trustees

JUNE 20, 2024



enriching lives

1555 South Raisinville Road Monroe, MI 48161-9746

Budget Preparation 2023-2024 CHRONOLOGY

- 04-03-23: Board Meeting: Tuition Rates for 2023-2024 Approved
- 04-04-23: Departments/Divisions begin work on 2023-2024 budget requests
- 04-10-23: Budget Requests Due to Finance and Administration Office
- 04-10-23: Copies of the Project Request Forms Due to Director of Campus Planning and Facilities
- 04-14-23: Grant Budgets Due to Finance and Administration Office
- 05-11-23: Financial Update Meeting Update on 2022-2023 Budget
- 06-05-23: Board Study Meeting Discussion of Proposed 2023-2024 Budget
- 06-20-23: Public Hearing on 2023-2024 Budget
- 06-20-23: Board Meeting Recommended Resolution to Adopt 2023-2024 Budget on Agenda
- 06-29-23: Financial Update Meeting Presentation of 2023-2024 Budget to College community
- 07-01-23: 2023-2024 Fiscal Year Begins

Fact Sheet

Legal Name: The Community College District of Monroe County, Michigan.

- History: Monroe County Community College is a public two-year institution of higher education.
 On June 29, 1964, the College was approved by the electors of Monroe County. On July 3, 1964, the College was granted statutory authority under the provisions of Michigan's Public Act No. 188 of 1955 to function as a community college.
- **Curriculum:** The College offers transfer and occupational programs as well as training for business and industry and professional and personal enrichment programs through lifelong learning.
- Accreditation: The College is accredited by the Higher Learning Commission (HLC). The College's next Year 10 reaffirmation of accreditation visit will occur during the 2029-2030 fiscal year.
- **President:** Kojo A. Quartey, Ph.D. Dr. Quartey began at the College on August 1, 2013 and is the College's fifth president.
- **Board:** The College has a 7-member board, all elected by voters of the College District (Monroe County, Michigan). Current members are:

Aaron N. Mason, Chair	Julie Edwards, Trustee
Krista Lambrix, Vice Chair	Nicole Goodman, Trustee
Florence Buchanan, Secretary	Mary Kay Thayer, Trustee
Lynette M. Dowler, Trustee	

- (The College's Vice President of Finance and Administration serves as Board Treasurer)
- **Campus:** The College has seven major buildings on its 208-acre Main Campus at 1555 South Raisinville Road and one major building at its 28.36-acre Whitman Center at 7777 Lewis Avenue in Bedford Township.
- Fiscal Year: July 1 through June 30
- Funding The College is supported by property tax monies from Monroe County, annual appropriations from the State of Michigan, and revenue received from student tuition and fees. The mix is approximately 51.85 percent, 21.77 percent, and 24.30 percent, respectively, with the remainder listed as other revenues.

The original voted millage rate for operations was 1.25 mils. In August 1980 the Monroe County electorate increased this to 2.25 mils; however, tax revenue from the voter-approved 2.25 mils of taxes for operations are limited to 2.1794 mils by the Headlee calculations. Taxes are also limited due to numerous tax increment financing plans and abatements approved by the cities and townships, Board of Review adjustments, and Michigan Tax Tribunal judgments. In November 2016, the Monroe County electorate voted to approve a 5-year maintenance and replacement millage of .85 mils and voted to renew the 5-year term millage in Nov 2020. The funds generated via this property tax levy will continue to be used to address critical maintenance and renovation projects. The College has no bonded indebtedness; however, the College now has a long-term debt obligation for the HVAC project.

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FUND DEFINITIONS

General Fund (01 Fund)

Used to record and report transactions related to academic and instructional programs and their administration.

Retirement Designated Fund (02 Fund)

Used to record and report the MPSERS UAAL (Unfunded Actuarial Accrued Liability) Rate Stabilization and the College's proportional share of the MPSERS net pension liability.

Designated Fund (20 Fund)

Used to record and report the cost of campus technology equipment and software.

Auxiliary Fund (31, 33, 35 Funds)

Used to account for transactions of those activities that deliver a product or perform a service to students, community, or staff and are essential elements in support of the educational program (bookstore, food service, childcare, campus/community events).

Restricted Fund (41, 42, 43, 45, 46, 47 Funds)

Used to account for transactions resulting from revenues received by the College from outside donors or agencies, in which the College does not have absolute control over the expenses (Federal, state, and other grants and gifts).

Student Loan Fund (59 Fund)

Used to account for loans made to students to assist them in meeting various college expenses including both restricted and unrestricted student loans.

Endowment Fund (61, 62 Funds)

Used to account for gifts of which the principal may not be expended. Two types of endowments are reported in this fund: true endowments (principal must stay intact) and quasi-endowments.

Unexpended Plant Fund (71 Fund)

Used to account for the construction of new facilities.

DTMB Project Fund (72 Fund)

Used to account for the revenue and expenses associated with the renovation and addition to the East and West Technology Buildings.

Maintenance and Replacement Fund (80 Fund)

Used to account for major repairs and maintenance of College facilities.

Millage Maintenance and Replacement Fund (81 Fund)

Used to account for maintenance and renovation projects funded through the 5-Year Maintenance and Improvement Millage.

Physical Properties Fund (89 Fund)

Used to account for the value of all land, land improvements, buildings, building improvements, and equipment owned by the College. This fund is used to capitalize and depreciate these assets.

COST CENTERS BY FUNCTION

1000 Instruction

- 1100 Psychology
- 1110 Humanities
- 1130 Social Science
- 1140 Mathematics
- 1150 Science
- 1160 Health/Physical Education
- 1210 Business
- 1300 ASET
- 1410 Nursing
- 1420 LPN
- 1440 Respiratory Therapy
- 1450 Other Health
- 1600 Corporate and Community Svcs.

2000 Technology

- 2510 Data Processing
- 2520 Information Services
- 2620 Telecommunications
- 2630 Website

3000 Public Service

- 3230 Community Events
- 3240 Rental/Business Services

4000 Instructional Support

- 4100 Library Services
- 4300 Educational Media Services
- 4310 Instructional Support
- 4350 Learning Assistance Lab
- 4400 Educational Administration
- 4450 Extension Center

5000 Student Services

- 5100 Student Services Admin
- 5210 Student Government
- 5220 Student Publications
- 5230 Student Activity
- 5240 Cellar

5000 Student Services (cont.)

- 5250 Fitness Center
- 5300 Counseling/Guidance
- 5310 Disadvantaged Student Services
- 5410 Financial Aid
- 5420 Employment Services
- 5430 Student Aid
- 5720 Admissions
- 5730 Registrar/Records
- 5740 Advertising

6000 Institutional Administration

- 6110 Board of Trustees
- 6120 President's Office
- 6130 Audit/Legal
- 6200 Business Office
- 6210 General Institution
- 6220 Purchasing
- 6240 Human Resources
- 6250 Staff Development
- 6260 HLC/Planning
- 6300 Institutional Advancement
- 6310 Graphic Arts
- 6315 Copy Center
- 6320 Alumni Relations
- 6330 Foundation

7000 Physical Plant

- 7100 Plant Administration
- 7200 Building & Grounds
- 7300 Custodial Services
- 7400 Energy Services
- 7500 Campus Security
- 7550 Fire Protection

8000 Transfers

8940 - Transfers

2023-2024 PROPOSED BUDGET

	G	eneral Fund	Retirement signated Fund	Des	ignated Fund	A	uxiliary Fund	Re	estricted Fund	Lo	oan Fund
Revenue											
Tuition and fees	\$	6,986,299		\$	1,217,982			\$	(1,715,000)		
Property taxes	\$	14,906,295						\$	-		
State appropriations	\$	6,257,950	\$ 1,700,000					\$	372,500		
Federal grants								\$	4,037,283		
State grants											
Auxiliary sales and services						\$	281,600	\$	(256,000)		
Gifts - Capital Campaign								\$	-		
Other	\$	598,270						\$	1,085,160		
Total Revenue	\$	28,748,814	\$ 1,700,000	\$	1,217,982	\$	281,600	\$	3,523,943	\$	
Expenses											
Instruction		12,104,301	\$ 844,860	\$	218,072	\$	-	\$	955,084		
Information Technology		1,449,157	\$ 107,210	\$	819,248	\$	-	\$	-		
Public Service		233,564	\$ 17,810	\$	-	\$	81,100	\$	100,000		
Instructional Support		3,449,461	\$ 168,040	\$	149,375	\$	-	\$	67,292		
Student Services		3,352,311	\$ 142,330	\$	109,466	\$	302,079	\$	2,371,567		
Administration		4,210,413	\$ 194,230	\$	57,851	\$	-	\$	25,000		
Physical Plant		3,949,607	\$ 225,520	\$	68,941	\$	-	\$	5,000		
Depreciation											
Total Expenses	\$	28,748,814	\$ 1,700,000	\$	1,422,953	\$	383,179	\$	3,523,943	\$	
Revenue over/(under) expenses	\$	-	\$ -	\$	(204,971)	\$	<mark>(101,579)</mark>	\$	-	\$	-
Transfers											
Transfer In	\$	-									
Tranfer Out	\$	500,000									
Net Transfers	\$	(500,000)	\$ -	\$	-	\$	-	\$	-	\$	-
Net Increase/(Decrease)	\$	(500,000)	\$	\$	(204,971)	\$	(101,579)	\$	-	\$	
Net Position 6/30/23	\$	13,899,630	\$ (40,147,643)	\$	1,800,668	\$	1,416,873	\$	89,588	\$	18,41
Projected Net Position 6/30/24	\$	13,399,630	\$ (40,147,643)	\$	1,595,697	\$	1,315,294	\$	89,588	\$	18,41

2023-2024 PROPOSED BUDGET

Fr	ndowment	1	Jnexpended		aintenance & eplacement		intenance & provement		Physical		
-	Fund		Plant Fund		Fund		Fund		Properties		Total
	Tunu		Flatter und		runu		Tunu		Fropercies		TULAI
										\$	6,489,281
						\$	6,004,012			\$	20,910,307
										\$	8,330,450
										\$	4,037,283
										\$	-
										\$	25,600
										\$	-
\$ \$	18,632			\$	10,000	\$	92,000			\$	1,804,062
\$	18,632	\$	-	\$	10,000	\$	6,096,012	\$	-	\$	41,596,983
\$	_	\$	-	\$	_			\$	(347,538)	\$	13,774,779
ې \$	-	\$	-	\$ \$	-			ş	(347,336)	\$ \$	2,375,615
ç ç		Ş	-	\$	-			\$	(4,000)	· ·	428,474
\$ \$		\$	-	\$				\$	(4,000)		3,832,168
\$	-	\$	-	\$	-			\$	(2,650)		6,275,103
\$ \$	6,000	Ŷ	332,517.70	\$				\$	(2,050)		4,820,662
\$	0,000	\$		\$	577,993	\$	6,096,012	Ş	(1,689,000)		9,234,073
Ŷ		Ŷ		Ŷ	577,555	Ŷ	0,050,012	\$	2,750,000	\$	2,750,000
\$	6,000	\$	332,518	Ś	577,993	Ś	6,096,012	\$	699,462	\$	43,490,874
•	0,000	•	,	*	,	¥	0,000,000	Ŧ	,	Ŧ	
\$	12,632	\$	(332,518)	\$	(567,993)	\$	(0)	\$	(699,462)	\$	(1,893,891
		Ś	500,000	\$	15,000					\$	515,000
Ś	15,000		,	•	,					\$	515,000
\$ \$	(15,000)	Ś	500,000	Ś	15,000	\$	-	\$	-	\$	
Ŷ	(10)0007	Ŷ	000,000	Ŷ	20,000	Ŷ		Ŷ		Ŷ	
\$	(2,368)	\$	167,482	\$	(552,993)	\$	(0)	\$	(699,462)	\$	(1,893,891
\$	368,795	\$	(8,716,871)	\$	1,819,041	\$	4,801,365	\$	77,214,120	\$	52,563,979
\$	366,427	\$	(8,549,389)	ċ	1,266,048	\$	4,801,365	\$	76,514,658	\$	50,670,088
ş	500,427	ş	(0,549,589)	ş	1,200,048	ş	4,001,305	ş	70,514,058	ş	50,070,088

GENERAL FUND

General Comments

The College's General fund is used to record and report transactions related to academic and instructional programs and their administration. Activities necessary for providing this service are grouped into seven classifications: Instruction, Information Services, Public Service, Instructional Support, Student Services, Institutional Administration, and Physical Plant Operations. The primary revenue sources that provide funding for these activities are tuition, property taxes, and state appropriations.

BUD	GET SUMMARY E	BY FUNCTION		
	2023 Budget	2024 Budget	Difference	%
Revenues				
State Appropriations	5,832,400	6,257,950	425,550	7.3%
Tuition and Fees	6,439,885	6,986,299	546,414	8.5%
Property Taxes	14,650,962	14,906,295	255,333	1.7%
Auxiliary Sales & Services	(10,000)	(10,000)	0	0.0%
Other	213,724	608,270	394,546	184.6%
Total Revenues	27,126,971	28,748,814	1,621,843	6.0%
Expenses				
Instruction	11,327,199	12,104,301	777,102	6.9%
Information Technology	1,399,363	1,449,157	49,794	3.6%
Public Service	195,143	233,564	38,422	19.7%
Instructional Support	3,323,532	3,449,461	125,929	3.8%
Student Services	3,020,546	3,352,311	331,765	11.0%
Administration	4,001,153	4,210,413	209,260	5.2%
Physical Plant	3,860,035	3,949,607	89,572	2.3%
Total Expenses	27,126,971	28,748,814	1,621,843	6.0%
Transfers	1,000,000	500,000	(500,000)	-50.0%
Total Expenses and Transfers	28,126,971	29,248,814	1,121,843	4.0%
Revenues over/(under)				
Expenses & Transfers	(1,000,000)	(500,000)	500,000	-50.0%

GENERAL FUND REVENUES AND EXPENSES SUMMARY BY FUNCTION

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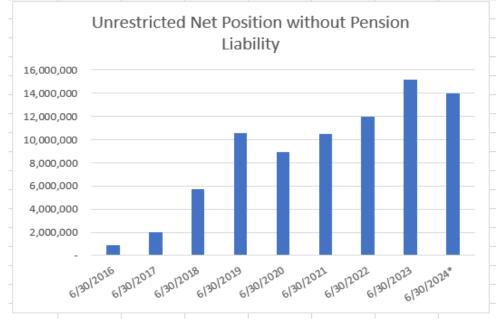
BUDGET SUMMARY BY CATEGORY										
	2023 Budget	2024 Budget	Difference	%						
Revenues	2023 Buuget	2024 Buuget	Difference							
State Appropriations	5,832,400	6,257,950	425,550	7.3%						
Tuition and Fees	6,439,885	6,986,299	546,414	8.5%						
Property Taxes	14,650,962	14,906,295	255,333	1.7%						
Auxiliary Sales &	(10,000)	(10,000)	0	0.0%						
Other	213,724	608,270	394,546	184.6%						
Total Revenues	27,126,971	28,748,814	1,621,843	6.0%						
Expenses										
Salaries	15.272.298	16,028,270	755,972	4.9%						
Fringe Benefits	7,564,951	7,911,688	346,737	4.6%						
Services	1,256,850	1,351,626	94,776	7.5%						
Supplies	767,473	785,257	17,784	2.3%						
Rent/Utilities/Insurance	1,102,311	1,186,034	83,723	7.6%						
Other	908,771	859,427	(49,344)	-5.4%						
Contingencies	100,000	279,825	179,825	179.8%						
Capital Outlay	154,317	346,687	192,370	124.7%						
Total Expenses	27,126,971	28,748,814	1,621,843	6.0%						
Transfers	1,000,000	500,000	(500,000)	-50.0%						
Total Expenses and	28,126,971	29,248,814	1,121,843	4.0%						
Revenues over/(under)										
Expenses & Transfers	(1,000,000)	(500,000)	500,000	-50.0%						

GENERAL FUND REVENUES AND EXPENSES SUMMARY BY CATEGORY

UNRESTRICTED NET POSITION

The College has designated the use of unrestricted net position (often referred to as "Reserves") as follows:

UNRESTRICTED NET POSITION	6/30/2019	6/30/2020	6/30/2021	6/30/2022	6/30/2023	6/30/2024*
	Actual	Actual	Actual	Actual	Projected	Proposed
Working Capital	5,050,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
Contingencies	5,135,715	4,585,913	7,068,813	8,002,183	7,899,630	7,399,630
Technology Equipment	831,933	545,606	762,043	1,535,969	1,800,668	1,595,697
Auxiliary Activities	1,530,452	1,517,083	1,526,554	1,471,725	1,416,873	1,315,294
Student Loans	18,237	18,257	18,257	18,413	18,413	18,413
Quasi-Endowment	278,809	282,359	284,029	134,761	120,069	122,437
HVAC (Long-term Debt)	(13,277,385)	(11,995,732)	(10,438,747)	(9,346,218)	(8,716,871)	(8,549,389)
Major Maintenance and Renovation	1,385,841	1,833,471	1,604,147	2,006,428	1,819,041	1,266,048
Millage Maintenance and Improvement	9,594,179	6,098,732	3,648,264	2,115,705	4,801,365	4,801,365
Undesignated	-	-	-	-	-	-
Unrestricted Net Position without Pension	10,547,781	8,885,689	10,473,360	11,938,967	15,159,188	13,969,495
MPSERS Net Pension Liability (Retirement)	(30,651,495)	(33,265,514)	(34,970,724)	(33,352,693)	(35,970,724)	(35,970,724)
MPSERS Net OPEB Liability (Health-Care	(11,018,223)	(10,270,202)	(9,025,711)	(6,950,132)	(7,025,711)	(7,025,711)
Total Unrestricted Net Position	(31,121,937)	(34,650,027)	(33,523,075)	(28,363,858)	(27,837,247)	(29,026,940)



^{*}Projected

The 2023-2024 General Fund budget includes funding for the two minor renovation projects listed below.

RENOVATION PROJECTS

Fund	Cost	Number	Description		Budget Request
01	7200	5.379.000	New flagpole for the Potters Field		\$2,000
01	7200	5.379.000	Confined space training rigging supports for		\$500
				TOTAL GENERAL FUND RENOVATION	\$2,500

REQUESTED CAPITAL OUTLAY

Fund	Cost	Number	Description	2	023-2024	
					Requests	
01	6220	5.870.00	Shredder Replacement	\$	3,000.0	
01	7200	5.870.00	New zero turn mower	\$	21,198.0	
01	7200	5.870.00	New grounds work bench and tools	\$	3,452.0	
01	7200	5.870.00	New HVAC tech tablet cover, backpack, and	\$	2,144.0	
01	7200	5.870.00	Forklift work platform	\$	1,105.0	
01	7200	5.870.00	New drawing set file drawers	\$	8,100.0	
01	7200	5.870.00	Tackstrips in Founders Hall for student	\$	1,000.0	
01	7200	5.870.00	New marker boards for the Campbell Center	\$	2,500.0	
			TOTAL ADMINISTRATION CAPITAL OUTLAY	\$	42,499.0	
01	1110	5.810.00	Adapter to connect cellphone to microphone	\$	20.0	
01	1110	5.810.00	Shotgun microphone; multimedia for Agora	\$	300.0	
01	1130	5.810.00	Manikin for crime scene reinactment (CRJ)	\$	2,000.0	
01	1130	5.810.00	Latent Print kits (CRJ)	\$	750.0	
01	1130	5.810.00	Mock blood resin for crime scene and bottle (CRJ)	\$	500.0	
01	1130	5.810.00	Digital camera (CRJ)	\$	600.0	
01	1130	5.810.00	EMT (CRJ: Fire and Safety) Equipment required for program approval)	\$	120,000.0	
01	1150	5.810.00	Pasco 2.0m Air Track & Variable Output Air Supply (for physics labs); 6 X \$1568 each =	\$	9,408.0	
01	1150	5.810.00	Somso model male organs for A&P labs (\$1475 each X 5 = \$7375)	\$	7,375.0	
01	1150	5.810.00	Somso model female organs for A&P labs (\$1150 each X 5 = \$5750	\$	5,750.0	
01	1150	5.810.00	Somso larynx model for A&P labs (\$319 each X 3 = \$957)	\$	960.0	
01	1150	5.810.00	omso inner ear model for A&P labs (\$725 each X 3 = \$2175)			
01	1150	5.810.00	Dhaus Pioneer precision electronic balances for chemistry labs (\$1300 each X 6 =			
01	1300	5.810.00	Matco Tools in lab	\$	8,000.0	
01	1300	5.810.00	Vehicles Auto Lab	\$	40,000.0	
01	1300	5.810.00	Nuts and bolts Auto	\$	1,200.0	
01	1300	5.810.00	Creaform Hand Held Scanner	\$	15,000.0	
01	1300	5.810.00	Matterport Pro 3	\$	10,000.0	
01	1300	5.810.00	Hololens x2	\$	15,000.0	
01	1300	5.810.00	Cricut Maker x2	\$	1,000.0	
01	1300	5.810.00	Lathe Tooling	\$	1,000.0	
01	1300	5.810.00	CNC Tooling	\$	1,000.0	
01	1300	5.810.00	Workbench for lathe	\$	500.0	
01	1300	_	Floor Scrubber	\$	2,000.0	
01	1300		Metrology lab tooling	\$	1,500.0	
01	1300		Keyance Vision System	\$	10,000.0	
01	1300	-	Keyance Bar Code system	\$	9,800.0	
01	1300		IASCO/TESCO Model 210 Oven	\$	2,550.0	
01	1300	-	Powder Coating Machine PCS 1000	\$	1,000.0	
01	1300		MBG-5210 Backgauge plus Ext Arms for Shear	\$	7,000.0	
01	1300		Ironworker Tooling	\$	10,000.0	
01	1300		Tool Crib Tools Upgrade	\$	10,000.0	
-			TOTAL INSTRUCTION CAPITAL OUTLAY		304,1	
			GRAND TOTAL CAPITAL OUTLAY		346,68	

RETIREMENT DESIGNATED FUND

The College's Retirement Designated Fund is used to record and report the MPSERS UAAL (Unfunded Actuarial Accrued Liability) Rate Stabilization and the College's proportional share of the MPSERS net pension liability. In addition, the fund is used to record and report the College's net liability for other postemployment benefits (OPEB). For MPSERS members, the only OPEB is retiree healthcare.

	ACTUAL	BUDGET			ROJECTED		BUDGET
	 2021-2022	2022-2023			2022-2023	2	023-2024
Revenue:							
UAAL Rate Stabilization	\$ 1,694,140	\$	1,600,000	\$	2,296,625	\$	1,700,000
	\$ 1,694,140	\$	1,600,000	\$	2,296,625	\$	1,700,000
Instruction	(998,283)		521,835		1,064,249		844,86
Information Technology	(115,808)		61,890		135,054		107,21
Public Services	(23,969)		8,600		22,439		17,81
Instructional Support	(125,729)		138,945		211,675		168,04
Student Services	(212,404)		121,770		179,288		142,33
Institutional Administration	(261,336)		135,825		244,664		194,23
Physical Plant	(261,942)		111,135		284,074		225,52
Total Expense	\$ (1,999,470)	\$	1,100,000	\$	2,141,443	\$	1,700,000
Revenue Greater / (Less)							
Than Expenses	\$ 3,693,610	\$	500,000	\$	155,182	\$	-
Transfer from General Fund	-		-		-		
Transfer to Unexpended Fund	-		-		-		
Total Transfers In/(Out)	\$ -	\$	-	\$	-	\$	-
Revenue Greater / (Less)							
Than Expenses & Transfers	\$ 3,693,610	\$	500,000	\$	155,182	\$	-
Beginning Net Position	(43,996,435)		(44,696,435)		(40,302,825)		(40,147,643
Ending Net Position	\$ (40,302,825)	\$	(44,196,435)	\$	(40,147,643)	\$	40,147,643

RETIREMENT DESIGNATED FUND

(Note:2021-2022 Actuals reflect a substantial reduction in pension liabilities, \$3.7M. We show the impact against the expense functions.)

DESIGNATED FUND

As defined by the state's Manual for Uniform Financial Reporting for Michigan Public Community Colleges, "The Designated Fund is to be used to account for transactions of funds restricted as to operating use by the Board of Trustees or the administration. The source of such funds could be virtually any unrestricted revenue that the Board or administration earmarks for a specific operating purpose."

The College's Designated Fund is used to record and report the cost of campus technology equipment and software.

		Actual	Pr	ojected	Budget 2023-24		
		2021-22	2	022-23			
Revenue:							
Student Fees	\$	1,232,414	\$	1,191,025	\$	1,217,98	
Insurance Proceeds		-		-			
	\$	1,232,414	\$	1,191,025	\$	1,217,98	
Instruction		143,674		125,877		218,07	
Information Technology		549,343		533,956		819,24	
Public Services		3,857		4,458			
Instructional Support		115,727		124,760		149,37	
Student Services		86,846		74,825		109,46	
Institutional Administration		41,064		47,014		57,85	
Physical Plant		17,978		15,436		68,94	
Expense	\$	958,489	\$	926,326	\$	1,422,95	
Revenue Greater							
(Less Than) Expense	\$	273,925	\$	264,699	\$	(204,971	
Transfer to (from) General Fund		(500,000.00)					
Revenue Greater / (Less)	_						
Than Expenses & Transfers	\$	773,925	\$	264,699	\$	(204,971	
Beginning Net Position		762,043		1,535,968		\$1,800,66	
Ending Net Position	s	1,535,968	S	1,800,668	s	1,595,69	

DESIGNATED FUND

Institutional Technology Fund Budget

Cost	Account	Item Detail	2023 - 2024		
Center			Budg	et Request	
		MSDN-Azure Developer Tools/Dreamspark Membership,	-	-	
1210	5563000 Licenses & Permits	VM Ware Academic Partnership, MS-Academy	\$	2,000	
		Membership			
1210	5563000 Licenses & Permits	AppleCare Service Contract for MAC Computer Lab	\$	4,000	
	5810000 Capital Outlay -	Replacement of Computer Science/App Development Lab			
1210	Instructional	Computers- 24 Computers @ \$1,500/Each and 48 Monitors	\$	45,600	
		@ \$200/Each			
1300	5275000 Software Support	RSMeans Online Complete Library (Student Version)	\$	2,200	
1300	5275000 Software Support	SketchUp Pro	\$	300	
1300	5275000 Software Support	Allen-Bradley Rockwell Automation Software	\$	2,140	
1300	5275000 Software Support	Automation Studio Software	\$	2,522	
1300	5275000 Software Support	CATIA V5	\$	3,070	
1300	5275000 Software Support	FANUC RoboGuide Simulation Software	\$	1,000	
1300	5275000 Software Support	ALLDATA Repair (Education & Library Edition)	\$	975	
1300	5275000 Software Support	Mitchell Online	\$	1,100	
1300	5275000 Software Support	Snap-On Verus Scan Tool Software Update	\$	980	
1300	5275000 Software Support	LabVIEW	\$	1,650	
1300	5275000 Software Support	Multisim	\$	1,320	
1300	5275000 Software Support	SOLIDWORKS	\$	3,000	
1300	5275000 Software Support	Mastercam	\$	2,500	
1300	5275000 Software Support	LanSchool	\$	375	
1300	5275000 Software Support	Snap-On Verus Scan Tool Software Update	\$	950	
1300	5275000 Software Support	Camtasia Renewal	\$	300	
1300	5810000 Capital Outlay	30 Computers T 152	\$	45,00	
1300	5810000 Capital Outlay	30 Monitors T 152	\$	6,000	
1300	5810000 Capital Outlay	Crestron Units T 158 and T 154	\$	36,000	
1410	5275000 Software Support	Lexicomp 65% of Contract	\$	4,105	
1410	5275000 Software Support	ExamSoft Support Package	\$	1,50	
1410	5275000 Software Support	SignUp Genius: Lab Scheduling	\$	270	
1420	5275000 Software Support	Lexicomp 11% of Contract	\$	695	
1440	5275000 Software Support	Lexicomp License (24% of contract)	\$	1,520	
1440	5275000 Software Support	PEP Course for Faculty (CoARC Interrator Reliability Requirement)	\$	200	
1600	5810000 Capital Outlay - Instructional	Lumens Registration/Course Management Software	\$	46,800	
2510	5218000 Contracted Services	Ellucian Upgrade Colleague servers and SQL Software	\$	20,000	
2510	5275000 Software Support	Colleague Software Support	\$	302,40	
2510	5275000 Software Support	Entrinsik Informer Support	\$	3,58	
2510	5275000 Software Support	Perfectforms Support	\$	780	
2510	5519000 Training	Ellucian On-Demand Subscription Library	\$	1,000	
2520	5231000 M&R Other	Monitors and Printers	\$	6,000	
2520	5231000 M&R Other	Sound Systems, Classroom Equipment, Media Players	\$	10,000	
2520	5231000 M&R Other	Network Switch Annual Maintenance Agreement	\$	10,600	
2520	5231000 M&R Other	UPS Service and Support Contract	\$	13,00	
2520	5231000 M&R Other	Email Spam and Security	\$	22,00	
2520	5231000 M&R Other	Firewall Support Contract	\$	20,000	

PROPOSED EXPENSES - Software and Hardware

Cost	Account	Item Detail	2023-2024		
Center			Buc	lget Request	
2520	5231000 M&R Other	Distributed Antenna System - DAS Cellular	\$	20,000	
2520	5275000 Software Support	Computer and Network Security Software Support	\$	43,000	
2520	5275000 Software Support	Wireless Management Software Support	\$	35,000	
2520	5275000 Software Support	Microsoft Campus Agreement	\$	65,000	
2520	5275000 Software Support	Vmware Vsphere Enterprise Plus and View Software Support	\$	100,000	
2520	5275000 Software Support	GlobalSign Certificate Software Support	\$	2,500	
2520	5275000 Software Support	SchoolDude IT	\$	4,350	
2520	5275000 Software Support	Adobe Creative Cloud Suite	\$	22,400	
2520	5275000 Software Support	Stratodesk Software Renewal	\$	1,000	
2520	5350000 Supplies - Micro	Computer Supplies, Parts, and Misc. Replacement Items	\$	15,000	
2520	5353000 General Supplies	Cleaner, Lamps, Batteries, Cords, Tape, and Other Consumable Items	\$	11,500	
2520	5519000 Training	Miscellaneous Technical Training	\$	7,500	
2520	5541000 Telecommunications	Main Campus Internet	\$	13,680	
2520	5541000 Telecommunications	Whitman Center Point to Point	\$	16,800	
2520	5541000 Telecommunications	2nd Internet Connection 1GB to Main Campus	\$	19,155	
2520	5541000 Telecommunications	IP Addressing Fees	\$	1,000	
2520	5820000 Capital Outlay Technology	Network Security	\$	30,000	
2520	5820000 Capital Outlay Technology	VDI End Point Devices	\$	2,000	
4100	5275000 Software Support	ILS OCLC World Share + Hosted Content DM	\$	44,936	
4100	5275000 Software Support	OCLC Hosted Ezproxy	\$	3,500	
4100	5275000 Software Support	Springshare LibGuides	\$	3,300	
4100	5275000 Software Support	Trafsys - "People Counting" System	\$	360	
4100	5275000 Software Support	RDA Toolkit ALA (American Library Association)	\$	195	
4100	5275000 Software Support	ChatStaff After Hours Reference Staffing	\$	1,550	
4100	5275000 Software Support	LibraryHelp3 Chat Software	\$	315	
4100	5275000 Software Support	Tech Smith Maintenance Agreement for Camtasia	\$	169	
4310	5275000 Software Support	CMS License	\$	53,200	
4310	5275000 Software Support	Responsdus Lockdown Browser and Respondus Monitor	\$	7,950	
4310	5275000 Software Support	Plagiarism Detection	\$	3,000	
4310	5275000 Software Support	Watermark	\$	6,500	
4310	5275000 Software Support	Zoom Licenses	\$	4,000	
4310	5275000 Software Support	Kahoot/Poll Anywhere (New) (Replaces "Clickers")	\$	300	
4310	5275000 Software Support	Bongo Video Assignment and Virtual Classroom	\$	5,850	
4310	5275000 Software Support	Quality Matters Online Training	\$	4,750	
4350	5275000 Software Support	Tutor Trac	\$	2,000	
4350	5275000 Software Support	Accommodate Software	\$	7,500	
	ted Fund Proposed Expenses con	1	د ا	/	

Cost	Account	Item Detail		2023-2024
Center			Bu	dget Request
5310	5275000 Software Support	Continued Contract with Axiom	\$	10,000
5310	5850000 Capital Outlay - Student Serv.	Camera for Conference Room	\$	400
5410	5275000 Software Support	FA-LINK	\$	8,700
5410	5275000 Software Support	Academic Work	\$	7,143
5410	5275000 Software Support	Softdocs	\$	13,262
5420	5850000 Capital Outlay - Student Serv.	Central College Network Software	\$	1,700
5720	5275000 Software Support	Target X Text Messages	\$	2,500
5720	5850000 Capital Outlay - Student Serv.	Axiom	\$	10,000
5720	5850000 Capital Outlay - Student Serv.	Salesforce.com	\$	10,000
5720	5850000 Capital Outlay - Student Serv.	Violet Consulting	\$	7,500
5730	5275000 Software Support	Acalog-digital Catalog	\$	25,000
5730	5275000 Software Support	Softdocs	\$	13,261
6240	5275000 Software Support	Softdocs	\$	13,261
6260	5860000 Capital Outlay - Admin	Survey Monkey	\$	468
6260	5860000 Capital Outlay - Admin	SPSS	\$	600
6300	5860000 Capital Outlay - Admin	Digital Signage - Campus Video Kiosks/Software	\$	3,000
6330	5275000 Software Support	Colleague Core Activities and Events Module	\$	9,938
6330	5275000 Software Support	Colleague Fundraising Module	\$	14,241
6330	5275000 Software Support	AcademicWorks Scholarship Software	\$	7,143
6330	5275000 Software Support	Stelter Web Planned Giving Module	\$	3,200
6330	5275000 Software Support	Peer-to-Peer Fundraising Module	\$	4,000
6330	5860000 Capital Outlay	Additional Staff Workstation	\$	2,000
7100	5275000 Software Support	FMX - Replaces SchoolDude and EMS	\$	14,841
7100	5275000 Software Support	AutoCAD Renewal (3-year Term)	\$	5,400
7100	5860000 Capital Outlay - Admin	HVAC Control System Servers and Software Upgrade	\$	24,100
7500	5275000 Software Support	Blackboard Connect	\$	4,600
7500	5275000 Software Support	Access Control & Camera Configuration and Support	\$	20,000
2023-202	4 DESIGNATED FUND GRAND TOTAL EXPE	NDITURES	\$	1,422,953

AUXILIARY ACTIVITIES FUND

The Auxiliary Activities Fund is used to account for transactions of those activities that deliver a product or perform a service to students, community, or staff and are essential elements in support of the educational program. These activities are revenue producing and, ideally, should be self- supporting. Auxiliary Activities revenues are derived from the sale of products or services performed which are directly related, but not necessarily equal, to the cost of the products or service.

The College has three activity categories that are reported in the Auxiliary Activities Fund:

- Campus Store
- Food Service
- Campus and Community Events

			Auxiliary Activities Fund	
Fund	Cost Center	Number	Description	2023-2024 Budget Request
31	5520	5275000	Booklog Maintenance	\$8,800
			CAMPUS STORE - TECHNOLOGY SOFTWARE TOTAL	\$8,800

The following technology is recommended for the Auxiliary Activities fund:

AUXILIARY ACTIVITIES FUND

	2	2020-2021	2	2021-2022	2022-2023	1	2022-2023	2	2023-2024
		ACTUAL		ACTUAL	BUDGET	PF	ROJECTED	F	ROPOSED
CAMPUS STORE									
Revenue		874,810		161,109	180,400		184,711		150,40
Expense		895,454		227,784	265,242		256,982		267,07
Profit - Loss	\$	(20,644)	\$	(66,674)	\$ (84,842)	\$	(72,271)	\$	(116,678
Transfers In / (Out)		-		-	15,000		15,000		15,00
Beginning Fund Balance		1,363,437		1,342,793	1,322,792		1,276,119		1,218,84
Ending Fund balance	\$	1,342,793	\$	1,276,119	\$ 1,252,950	\$	1,218,847	\$	1,117,169
FOOD SERVICE									
Revenue		4,109		17,837	20,100		19,629		20,10
Expense		5,312		8,000	5,000		0		5,00
Profit - Loss	\$	(1,203)	\$	9,837	\$ 15,100	\$	19,629	\$	15,10
Transfers In / (Out)		19,000		0	-15,000		-15,000		-15,00
Beginning Fund Balance		96,758		114,555	110,556		124,392		129,02
Ending Fund balance	\$	114,555	\$	124,392	\$ 110,656	\$	129,021	\$	129,12
CAMPUS & COMMUNITY EVENTS									
Revenue		14,997		59,664	111,100		23,527		111,10
Expense		2,679		57,656	111,100		25,737		111,10
Profit - Loss	\$	12,318	\$	2,008	\$ -	\$	(2,211)	\$	-
Transfers In / (Out)		-		-	-		-		
Beginning Fund Balance		56,888		69,206	49,207		71,214		69,00
Ending Fund balance	\$	69,206	\$	71,214	\$ 49,207	\$	69,003	\$	69,003
COMBINED AUXILIARY ACTIVITIES									
Revenue		893,916		238,611	311,600		227,867		281,60
Expense		903,445		293,440	381,342		282,720		383,17
Profit - Loss	\$	(9,529)	\$	(54,829)	\$ (69,742)	\$	(54,852)	\$	(101,578
Transfers In / (Out)		19,000		0	0		0		
Beginning Fund Balance		1,517,083		1,526,554	1,482,554		1,471,725		1,416,87
Ending Fund Balance	\$	1,526,554	\$	1,471,725	\$ 1,412,812	\$	1,416,872	\$	1,315,294

RESTRICTED FUND

The Restricted Fund is used to account for transactions resulting from revenue received by the College from outside donors or agencies, in which the College does not have absolute control over the expenses. Such revenues may be in the form of gifts or grants. Because the donor or agency has specified the purpose for which these monies may be expended, any such transactions are classified as restricted.

The College's restricted gifts and grants are used for primarily two types of activities: those used for financial aid for students and those used for new or special programs and equipment purchases. The major sources of revenues are federal and state grants and gifts and scholarships from private donors.

GRANT DESCRIPTIONS

Federal:

- **PELL, SEOG, CWSP, Academic Competitiveness Grant** To provide financial assistance to qualified students
- Vocational Education To provide support for vocational programs
- Upward Bound To provide support to participants in their preparation for college entrance
- **NSF (subrecipient with U of M)** To provide support to designated science programs and increase qualified workers in their respective field
- **COPS Technology and Equipment Program (TEP)** To develop and acquire effective equipment technologies, and interoperable communications that assist in responding to and preventing crime.
- **Title III Part A Strengthening Institutions** To become self-sufficient and expand capacity to serve low-income student by providing funds to improve and strengthen the academic quality, institutional management, and fiscal stability
- Industry Infinity H1 B One SEMCA/WIN grant To support workforce development
- **Closing the Skills Gap** To provide training and apprenticeship opportunities in new industry sectors and occupations

State:

- MI Higher Education Nursing Scholarship To provide financial assistance to qualified students
- **Motorcycle Safety** To provide instruction for motorcycle safety
- Electric Vehicle (EV) Jobs Academy To support further EV development
- **Training Grants** To provide grants for area businesses for job training

Other:

- Foundation Scholarships Distribution from the Foundation for student scholarships
- **Private Grants and Gifts** Foundation grants or gifts given to support programs other than student scholarships
- Detroit Drives Degrees Community College Collaborative (D3C3) To increase equitable access to educational opportunities, boost graduation rates, and bolster the regional college-to-career pipeline.

RESTRICTED FUND

Four Year Comparison Summary

	2	2020-2021	2	021-2022	2	022-2023	2	2023-2024
		ACTUAL		ACTUAL	В	UDGETED	P	ROPOSED
Revenue:								
Tuition and Fees Net Allowance	\$	(1,695,017)	\$	(1,767,177)	\$	(1,725,000)	\$	(1,715,000
Federal Grants		6,456,012		8,929,384		4,615,767		4,037,282
State Appropriations & Grants		189,320		268,604		416,200		372,500
Bookstore Allowance		(216,859)		(258,680)		(247,072)		(256,000
Private Gifts and Indirect Costs	\$	351,412	\$	402,168	\$	559,524	\$	1,085,160
Total Revenue	\$	5,084,868	\$	7,574,299	\$	3,619,419	\$	3,523,942
Expenses:								
Instruction	\$	179,066	\$	325,795	\$	200,000	\$	955,084
Information Technology		-		-		-		-
Public Services		122,981		10,267		75,000		100,000
Instructional Support		121,694		224,179		400,000		67,292
Student Services		2,375,823		4,344,787		2,000,000		2,371,566
Institutional Administration		464,447		2,689,604		939,419		25,000
Physical Plant				-		5,000		5,000
Total Expense	\$	3,264,011	\$	7,594,632	\$	3,619,419	\$	3,523,942
Transfers:								
General Fund		1,448,397		-		-		
HEERF		369,561						
Auxiliary Activities Fund		19,000		-		-		
Total Transfers	\$	1,836,958	\$	-	\$	-	\$	-
Increase (Decrease)	Ś	(16,101)	¢	(20,333)	Ś		\$	

UNEXPENDED PLANT FUND

The Unexpended Plant Fund is used to account for the construction of new facilities. It may include both restricted and unrestricted monies. When the construction project is completed, the fund may be closed out and the value of the project transferred to the **Physical Properties Fund.**

The revenues, expenses, and transfers for the HVAC Project are recorded in this fund. The project began during the 2015-2016 fiscal year. Substantial completion was signed on May 22, 2018.

Project:		HVAC	1	HVAC		HVAC
		Actual	Pro	ojected		Budget
	20	21-2022	20	22-2023	20	23-2024
Funding:	_					
Earnings		-		-		
Gifts		-		-		
Total Funding	\$	-	\$	-	\$	-
Expenses:						
Interest Expense		407,471		370,653		332,518
Construction		-		-		
Consulting/Engineering		-		-		
Capital Outlay		-		-		
Total Expenses	\$	407,471	\$	370,653	\$	332,518
Revenues-Expenses	\$	(407,471)	\$	(370,653)	\$	<mark>(</mark> 332,518
Transfer from General Fund		1,500,000		1,000,000	-	500,000
Transfer to 80 Fund		-		-		
Net Increase/(Decrease)	\$	1,092,529	\$	629,347	\$	167,482
Beginning Net Position	\$	(10,438,747)	\$	(9,346,218)	\$	(8,716,871
Ending Net Position	\$	(9,346,218)	\$	(8,716,871)	\$	(8,549,389)

UNEXPENDED PLANT FUND - HVAC

HVAC (Heating, Ventilation, and Air Conditioning) PROJECT

On December 30, 2015, the College borrowed \$16,151,962 to pay for the HVAC project. The borrowed funds were held in an escrow account (Acquisition Fund) and were disbursed as work is completed on the acquisition and installation of the improvements. The project was completed on May 22, 2018. The following table summarizes the repayment schedule. Semi-annual payments of principal and interest total \$1,436,118 for the year. Balances at 6/30/2023 and 6/30/2024 are calculated to be \$9,906,894.61 and \$8,812,936.06, respectively.

	Payment	Principal	Interest		Outstanding	Prepayment	Prepayment	Fiscal Year
FY	Date	Component	Component	Total Payment	Balance	Price	Penalty	Total Payment
	3/30/2016		143,348.66	143,348.66	16,151,962.00	N/A	N/A	143,348.66
-	9/30/2016		286,697.33	286,697.33	16,151,962.00	N/A	N/A	110,010.00
2010 17	3/30/2017	431,361.94	286,697.33	718,059.27	15,720,600.06	N/A	N/A	1,004,756.60
2017-18	9/30/2017	439,013.46	279,045.80	718,059.26	15,281,586.60	N/A	N/A	1,001,750.00
2027 20	3/30/2018	446,800.73	271,258.53	718,059.26	14,834,785.87	N/A	N/A	1,436,118.52
2018-19	9/30/2018	454,726.17	263,333.08	718,059.25	14,380,059.70	N/A	N/A	2,100,220.02
2020 20	3/30/2019	462,792.21	255,267.04	718,059.25	13,917,267.49	N/A	N/A	1,436,118.50
2019-20	9/30/2019	471,001.37	247,057.89	718,059.26	13,446,266.12	N/A	N/A	2, 100,220.00
	3/30/2020	479,356.17	238,703.10	718,059.27	12,966,909.95	N/A	N/A	1,436,118.53
2020-21	9/30/2020	487,859.19	230,200.07	718,059.26	12,479,050.76	N/A	N/A	
	3/30/2021	496,513.07	221,546.18	718,059.25	11,982,537.69	12,222,188.44	239,650.75	1,436,118.51
2021-22	9/30/2021	505,320.50	212,738.75	718,059.25	11,477,217.19	11,706,761.54	229,544.35	,,
-	3/30/2022	514,284.19	203,775.07	718,059.26	10,962,933.00	11,182,191.66	219,258.66	1,436,118.51
2022-23	9/30/2022	523,406.91	194,652.35	718,059.26	10,439,526.09	10,648,316.61	208,790.52	, ,
	3/30/2023	532,691.48	185,367.77	718,059.25	9,906,894.61	10,104,971.30	198,076.69	1,436,118.51
2023-24	9/30/2023	542,140.80	175,918.46	718,059.26	9,364,693.81	9,551,987.69	187,293.88	
	3/30/2024	551,757.75	166,301.51	718,059.26	8,812,936.06	8,989,194.78	176,258.72	1,436,118.52
2024-25	9/30/2024	561,545.34	156,513.92	718,059.26	8,251,390.72	8,416,418.54	165,027.82	
	3/30/2025	571,506.59	146,552.68	718,059.27	7,679,884.13	7,833,481.81	153,597.68	1,436,118.53
2025-26	9/30/2025	581,644.57	136,414.69	718,059.26	7,098,239.56	7,240,204.35	141,964.79	
	3/30/2026	591,962.42	126,096.84	718,059.26	6,506,277.14	6,571,339.91	65,062.77	1,436,118.52
2026-27	9/30/2026	602,463.34	115,595.92	718,059.26	5,903,813.80	5,962,851.94	59,038.14	
	3/30/2027	613,150.58	104,908.69	718,059.27	5,290,663.22	5,343,619.85	52,956.63	1,436,118.53
2027-28	9/30/2027	624,027.44	94,031.83	718,059.27	4,666,635.78	4,713,302.14	46,666.36	
	3/30/2028	635,097.28	82,961.98	718,059.26	4,031,538.50	4,071,853.88	40,315.38	1,436,118.53
2028-29	9/30/2028	646,363.53	71,695.73	718,059.26	3,385,174.97	3,419,026.72	33,851.75	
	3/30/2029	657,829.68	60,229.58	718,059.26	2,727,345.29	2,754,618.74	27,273.45	1,436,118.52
2029-30	9/30/2029	669,499.27	48,559.98	718,059.25	2,057,846.02	2,078,424.48	20,578.46	
	3/30/1930	681,375.92	36,683.35	718,059.27	1,376,470.10	1,390,234.81	13,764.71	1,436,118.52
2030-31	9/30/1930	693,463.29	24,595.96	718,059.25	683,006.81	689,836.88	6,830.07	
	3/30/1931	338,457.29	12,294.12	350,751.41	344,549.52	347,995.02	3,445.50	1,068,810.66
2031-32	9/30/1931	344,549.52	6,201.89	350,751.41	-	-	-	350,751.41
TOTAL		16,151,962.00	5,085,246.08	21,237,208.08				21,237,208.08

Payment Schedule

MAINTENANCE AND REPLACEMENT FUND

The Maintenance and Replacement Fund is used to account for major repairs and maintenance of College facilities.

At Monroe County Community College, the objective of this fund is to set aside and account for funds that will be necessary to meet the expenses of major plant maintenance and replacements as well as to provide a contingency to help assist in meeting certain physical plant emergencies that may arise. This fund may also be used as a source for inter-fund borrowing, as well as direct funding to other funds such as the Unexpended Plant Fund through Board approved transfers.

Other than some interest earned from its fund balance and a minor endowment distribution, the fund does not generate revenue. Since the establishment of the Maintenance and Replacement Fund in the 1980-1981 fiscal year, its primary source of funding has been transfers from the College's General Fund.

The table below lists the projects planned for FY 2023-2024.

	Project	2023-24 Budget
80-7600-5250003	Plumb Creek Bridge	36,320.00
80-7600-5250004	Landscaping	120,500.00
80-7600-5250033	Ceramic Lab Renovation	5,500.00
80-7600-5250125	Pump Replacement	4,000.00
80-7600-5250400	Roof Work	164,680.00
80-7600-5250450	Sidewalks	89,000.00
80-7600-5250621	HVAC Front End Controls	6,963.00
80-7600-5250727	Campbell Loading Dock	23,000.00
80-7600-5250706	AHU# Meyer Theater	8,080.00
80-7600-5250729	Misc. Door Hardware	10,000.00
80-7600-5250730	Bleacher Repair HEB	9,450.00
80-7600-5250732	Confined Space Training	500.00
80-7600-5700000	Contingencies	100,000.00
	TOTAL EXPENSES	577,993.00

2023-2024 Projects

MAINTENANCE AND REPLACEMENT FUND

		Actual		Budget		Projected	F	Proposed
	1	2021-2022	2022-2023			2022-2023	2	023-2024
Revenue								
Interest	\$	-	\$	-	\$	-	\$	-
Pledge Payments/Donations	\$	50,000	\$	55,000	\$	55,083	\$	10,000
Insurance Proceeds	\$	-	\$	-	\$	-	\$	-
Total Revenue	\$	50,000	\$	55,000	\$	55,083	\$	10,000
Expenses	\$	312,342	\$	500,980	\$	227,619	\$	577,993
Revenues over/(under) expense	\$	<mark>(</mark> 262,342)	\$	(445,980)	\$	(172,537)	\$	(567,993
Transfer from General Fund	\$	(500,000)	\$	-	\$	-	\$	-
Transfer from Technology Fund								
Transfer from Auxiliary Fund								
Transfer from Endowment Fund	\$	(164,623)	\$	14,850	\$	14,850	\$	(15,000
Transfer from 71 Fund								
Transfer to General Fund	\$	-					\$	-
Total Transfers In/(Out)	\$	(664,623)	\$	14,850	\$	14,850	\$	(15,000
Net Increase / (Decrease)	\$	402,281	\$	(460,830)	\$	<mark>(</mark> 187,387)	\$	(552,993
Beginning Net Position	\$	1,604,147	\$	2,006,428	\$	2,006,428	\$	1,819,041
Ending Net Position	\$	2,006,428	\$	1,545,598	\$	1,819,041	\$	1,266,048

MILLAGE MAINTENANCE AND IMPROVEMENT FUND

The Millage Maintenance and Improvement Fund is used to account for maintenance and improvement projects funded through the 5-Year Maintenance and Improvement Millage.

The objectives of this fund are: 1) to account for revenue received from the 5-year .85 mill property tax levy approved by the Monroe County voters on November 8, 2016, and renewed on November 3, 2020; and 2) record the expenses for the maintenance and improvement projects planned.

The projects proposed for FY 2023-2024 are listed below for a total cost of \$6,096,012.

	Actual		Actual		Budget		Projected		Proposed
	 2020-2021	2	021-2022	2	022-2023	2	2022-2023	2	2023-2024
Revenue:									
Property Tax Revenue	\$ 5,399,298	\$	5,549,107	\$	5,757,568	\$	5,707,415	\$	6,004,012
Pledge Payments/Donations	\$ 146,559	\$	54,747	\$	50,000	\$	56,964	\$	50,000
Earnings/Incentives	\$ 17,605	\$	2,417	\$	1,200	\$	55,247	\$	42,000
Total Revenue	\$ 5,563,461	\$	5,606,271	\$	5,808,768	\$	5,819,626	\$	6,096,012
Expenses:									
Allowance	\$ 2,717	\$	3,352	\$	2,500			\$	
Legal Services	\$ 12,059	\$	13,705	\$	7,500			\$	
Life Science Building									
Classrooms & Lecture Hall	\$ 3,621	\$	2,372	\$	-			\$	-
Student Collaborative Space	\$ -	\$	-	\$	-	\$	-	\$	-
Classroom Renovations	\$ 2,482,969	\$	-	\$	-	\$	-	\$	-
Domestic Water Pipe Lining	\$ 397,690	\$	-	\$	-	\$	-	\$	-
Administration Building									
Roof Restoration	\$ -	\$	-	\$	-	\$	-	\$	-
Diversity Center	\$ 21,205	\$	387,446	\$	-	\$	12,292	\$	
Safety Services Renovation	\$ 33,288	\$	-	\$	-	\$	-	\$	
Human Resources Relocation		\$	110,521	\$	-			\$	-
Institution Research/Data Processing Office	\$	\$	-	\$	20,000	\$	16,273	\$	
Campus Technology	\$ 10,018								
Wireless Project Phase #3 Upgrade		\$	-	\$	-	\$	-	\$	98,133
Phone System Hardware	\$ 74,881	\$	113	\$	-			\$	
Cellular DAS Solution	\$ 509,370	\$	46,878	\$	84,000	\$	83,991	\$	
Continued on next page.									

2023-2024 Projects

		Actual		Actual		Budget		Projected		Proposed
	2	2020-2021	1	2021-2022	2	022-2023	2	2022-2023	2	023-2024
Campus Air Blown Fiber Installation	\$	306,711	\$	13,536	\$	-	\$	-	\$	
Campus Fire Panel Connection			\$	77,148	\$	38,000	\$	-	\$	
Wireless Network Infrastructure Upgrades			\$	26,380	\$	120,000	\$	112,883	\$	
Campus IT Support Rooms	\$	4,424	\$	-	\$	-	\$	-	\$	
Campus IT Support Rooms Construction	\$	57,412	\$	6,820	\$	-	\$	-	\$	
Emergency Generators Engineering Services	\$	3,196	\$	-	\$	-	\$	-	\$	
Emergency Generators Construction	\$	147,037	\$	6,974	\$	-	\$	-	\$	
Campus Security & Access Control	\$	1,374,620	\$	15,803	\$	161,000	\$	4,715	\$	
Campus-Wide Lockset	\$	99,130	\$	1,125	\$	-	\$	282	\$	
Campus Renovations										
Single-user Restrooms	\$	10,863	\$	102,446	\$	-	\$	11,086	\$	
Campus Signage	s	9,223	\$	53,958	\$	70,000	\$	· ·	\$	
Campus Clean-up & Restoration	s	1,470	s	7,126	s	· · ·	\$	790	\$	
Campus Pavilion Architect/Engineering			\$	9,919	\$	-	\$	-	\$	
Campus Wayfinding			\$	· -	\$	61,000	\$	125,689	\$	
DTE Lighting Project			s	-	s	· · ·	\$	67,934	\$	70,000
ParkingLots								,		,
Parking Lots 4 - 6	s	694,310	s	11,412	s		\$	-	s	
Parking Lots 3 & 7	-		\$	14,900		340,000	\$	326,327	\$	
Loop Road Repairs	s		\$	-	\$	· · ·	\$	15,150	\$	300,000
Physical Plant (Maintenance)									-	
Maintenance Garage/Salt Storage	\$	10,206	\$	1,148	s		\$	-	\$	
Butler Building & Garage Demolition	\$	10,000	\$	-	s		\$	-	\$	
Physical Plant Building Renovation	\$	48,451	\$	84,547	\$	-	\$	-	\$	
Campbell Learning Resources Center										
Renovation Architectual/Engineering	\$	419,195	\$	251,772	\$	56,000	\$	13,743	\$	
CAC Loading Dock Drain Repaid			\$	-	\$	-	\$	2,338	\$	7,013
Building Renovation	s	4,187	\$	8,085,742	\$	610,000	\$	2,160,355	\$	
Health Education Building (HEB)										
Renovation Architectual/Engineering					\$	400,000			\$	-
Building Renovation *					\$	-			\$	5,620,867
Whitman Center										
Roof Restoration	s	159,770	\$	-	\$	-	\$	-	\$	-
Paint Entrance Canopy and Tower	s	7,076	\$	-	\$	-	\$	-	\$	-
Renovation Architectual/Engineering			\$	-	\$	200,000	\$	180,118	\$	
Total Expenses	\$	6,915,098	\$	9,335,142	\$	2,170,000	\$	3,133,966	\$	6,096,012
Revenues over/(under) expense	\$	(1,351,637)	\$	(3,728,871)	\$	3,638,768	\$	2,685,660	\$	(0
Transfer to 72 Fund	s	1,098,831	\$	(1,350)	\$	-	\$	-	\$	-
Transfer from 72 Fund			\$	-	\$	-	\$	-	\$	-
Net Increase /(Decrease)	s	(252,806)	\$	(3,730,221)	\$	3,638,768	\$	2,685,660	\$	(0
Beginning Net Position	s	6,098,732	\$	5,845,926	\$	2,115,706	s	2,115,706	\$	4,801,366
Ending Net Position	\$	5 845 926	¢	2 115 706	¢	5 754 474	s	4,801,366	¢	4,801,365

MILLAGE MAINTENANCE AND IMPROVEMENT FUND

• To show FY funds received to be earmarked for HEB, as partial funding.

5-Year Maintenance and Improvement Millage Protecting Our College

On November 8, 2016, Monroe County voters approved a .85 mill property tax levy for 5 years (2016-2020). On November 3, 2020, the Monroe County voters approved a zero-increase renewal of the Maintenance and Improvement Millage for an additional 5 years (2021-2025). The money is being used for critical maintenance and improvement projects, protecting the community's more than 50-year investment in the College's buildings and infrastructure.

To address the needs of campus, we fund projects according to priorities below:

- **Safety**: Enhance and improve safety and security across campus;
- Accessibility: Bring facilities up to standards for people with disabilities, in compliance with Americans Disability Act (ADA)
- **Technology**: Upgrade technology network infrastructure
- Updating the Learning Environment: Renovate specific areas to maintain and improve the academic environment
- **Deferred maintenance**: Ensure and maintain the quality of campus-wide facilities through roof repairs and replacement of doors, windows, roofs, and other outdated items

OTHER FUNDS

Three fund budgets are presented here. The three funds are the Student Loan Fund, the Endowment Fund, and the Physical Properties Fund.

Student Loan Fund

The Student Loan Fund is used to account for loans made to students to assist them in meeting various college expenses. This includes both restricted and unrestricted student loans. Restricted loans are those given by a donor with the restriction that they may only be used as loan funds, with the College accepting the money for that purpose. Unrestricted loans are generally monies designated by the Board or administrative action to be used as loan funds.

		Actual	Budget	Proposed
	2021-2022		2022-2023	2023-2024
Bad Debt Recovery	\$	156	\$ -	\$ -
Collection Fees	\$	-	\$ -	\$ -
Allowance Adjustment	\$	-	\$ (2,299)	\$ -
Student Aid Write Offs	\$	-	\$ 2,299	\$ -
Net Increase / (Decrease) for Year	\$	156	\$ -	\$ -
Fund Balance Beginning of Year	\$	18,257	\$ 18,413	\$ 18,413
Fund Balance End of Year	\$	18,413	\$ 18,413	\$ 18,413

THREE-YEAR SUMMARY

Endowment Fund

The Endowment Fund is used to account for gifts of which the principal may not be expended. Such gifts may include money, securities, real estate, or other investments. The income earned from these investments may, or may not, be restricted depending on the terms of the donor.

The College reports two types of endowments in this fund: true endowments and quasi-endowments. True endowments are those in which the donor has specifically stated, as terms of the gift, that the principal must stay intact and may not be expended. Quasi-endowments are those gifts the Board or administration has designated to function as endowments.

The College manages only one true endowment, the Leo Boudinet Endowment. All other endowment gifts are managed by the College's Foundation. Revenue earned from the Leo Boudinet Endowment is used to fund special projects in the General Fund. The Site Improvement quasiendowment, which includes contributions from the Ewing and Heuple estates, is used for campus improvements. All revenue in this endowment that is principal-related (i.e., sale of property, payments received from note principal, stock transfer, etc.) is added to the principal. All revenue that is income related (i.e., interest, dividends, rent, etc.) is distributed to the Maintenance and Replacement Fund for site improvements.

The Hurd Road property sold on July 22, 2016, with net proceeds of \$286,720.75. The Board authorized a transfer of \$24,000 on March 27, 2017, for the purchase of a Dynamometer and \$149,747 on May 23, 2022, for the purchase of 3.36 acres of property adjacent to the Whitman Center on Lewis Avenue in Temperance.

		Actual		Budget		Projected	P	roposed
	2	021-2022	2	2022-2023		2022-2023	20	023-2024
Revenue:								
Net Investments - M & R	\$	18,233	\$	18,232	\$	18,233	\$	18,232
Net Investments - Boudinet	\$	479	\$	450			\$	400
Net Sale of Property	-		-		-		-	
Total	\$	18,712	\$	18,682	\$	18,233	\$	18,632
Expense - M & R	\$	3,356	\$	3,400	\$	5,838	\$	6,000
Transfer to:								
Maintenance & Replacement	\$	(164,623)	\$	(15,000)	\$	(15,000)	\$	(15,000
Unexpended								
General Fund			\$	-	\$	-		
Net Increase / (Decrease)	\$	(149,267)	\$	282	\$	(2,606)	\$	(2,368
Beginning Net Position	\$	520,668	\$	371,401	\$	371,401	\$	368,795
Ending Net Position	\$	371,401	\$	371,683	\$	368,795	\$	366,427

THREE-YEAR SUMMARY

Physical Properties Fund

The Physical Properties Fund is used to account for the value of all land, land improvements, buildings, building improvements, and equipment owned by the College. This fund is used to capitalize and depreciate these assets.

To capitalize is to record an item as an asset on the balance sheet and to allocate the cost of the asset over its useful life to the periods it was utilized (depreciation).

The College capitalizes all major building and renovation projects, and all equipment valued at \$5,000 or more.

The equipment, buildings, etc. are first expensed in the fund that financed the purchase. In the Physical Properties Fund, the purchase is classified as an asset, reversing the original expense. Thus, the reason for the negative expense amounts listed below.

	Actual 2021-2022		Budget 2022-2023		Projected 2022-2023		Proposed 2023-2024	
Expenses								
Reversal of capital outlay expenses:								
Instruction	\$	(336,656)	\$	(130,131)	\$	(130,131)	\$	(347,538)
Technology	\$	(152,896)	\$	(174,000)	\$	(174,000)	\$	-
Public Service	\$	-	\$	-	\$	-	\$	(4,000)
Instructional Support	\$	-	\$	(5,000)	\$	(5,000)	\$	(2,000)
Student Services	\$	-	\$	-	\$	-	\$	(2,650)
Institutional Administration	\$	(11,842)	\$	-	\$	-	\$	(5,350)
Operation and Maintenance of Plant	\$	(694,934)	\$	(54,317)	\$	(54,317)	\$	(189,000)
Major Construction Projects	\$	(8,912,088)	\$	(9,000,000)	\$	(9,000,000)	\$	(1,500,000)
Total reversal of capital outlay expense	\$	(10,108,417)	\$	(9,363,448)	\$	(9,363,448)	\$	(2,050,538)
Depreciation and Amortization expense	\$	2,749,736	\$	3,000,000	\$	3,000,000	\$	2,750,000
Total Expenses	\$	(7,358,680)	\$	(6,363,448)	\$	(6,363,448)	\$	699,462
Beginning Net Position	\$	63 <mark>,</mark> 491,992	\$	70,850,672	\$	70,850,672	\$	77,214,120
Ending Net Position	\$	70,850,672	\$	77,214,120	\$	77,214,120	\$	76,514,658

THREE-YEAR SUMMARY

